# EXHIBIT A

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# Administrative Record Front Range Equine Rescue, et al. v. Vilsack, et al.

Record Link	<u>Date</u>	<b>Document Description</b>	<u>Author</u>	Privilege Log
AR0000001	4/0/2012	HSUS/FRER Petition	Bruce Wagman, Schiff Hardin LLP	
AR0000001 AR0000089	4/9/2012	Exhibit List	Bruce Wagman	
AR0000089 AR0000094		Banned and Dangerous Substances Commonly Given to Horses Sent to Slaughter	Bruce wagman	
AR0000094 AR0000124	2/10/2012		TT:11 XV 4	
AR0000124 AR0000127		Declaration of Hillary Wood Declaration of Peggy W. Larson, DVM, MS, JD	Hillary Wood Peggy W. Larson	
AR0000127 AR0000135				
		Declaration of Joanne Pavlis	Joanne Pavlis	
AR0000138		Declaration of Randy Parker, DVM	Randy Parker	
AR0000141		Declaration of Dr. Michael Greger, M.D.	Michael Greger	
AR0000148		Declaration of Keith Dane	Keith Dane	
<u>AR0000150</u>		National Economic Impact of the U.S. Horse Industry, Study by Deloitte Consulting LLP for the American Horse Council Foundation http://www.horsecouncil.org/national-economic-impact-us-horse-industry	Deloitte Consulting, LLP	
<u>AR0000154</u>	7-Mar	United States Department of Agricutture Animal and Plant Health Inspection Service Info Sheet http://www.aphis.usda.gov/animal_health/nahms/equine/downloads/equine05/Equine05_is Demographics.pdf	APHIS	
AR0000158	7-Nov	The United States' prohibition of horse meat for human consumption: Is this a good law?, 48 CANADIAN VET. J. 1173-1180 (2007) http://www.ncbi.nlm.nig.gov/pmc/articles/PMC2034431?	Terry L. Whiting	
AR0000167	3/5/2007	We Eat Horses, Don't We?, NY Times www.nytimes.com/2008/03/05/opinion/05weil.html	Christa Weil	
<u>AR0000171</u>	12/28/2011	The Case for Eating Horse Meat, TIME http://ideas.time.com/2011/12/28/the-case-for-eating-horse-meat/	-Josh Ozersky	
<u>AR0000174</u>	1/1/2012	http://www.prnewswire.com/news-releases/aspca-research-confirms-americans- strongly-oppose-slaughter-of-horses-for-human-consumption-138494089.html	ASPCA	
<u>AR0000177</u>	2/3/2012	Press Release, The Humane Society of the United States, USDA Threatened with Suit if Court Order Not Followed Before Horse Slaughter Resumes http://www.humanesociety.org/news/press-releases/2011/11/usda threatened 02032012.html	HSUS	
AR0000180	11/17/2006	They Eat Horses, Don't They?, CHOW http://www.chow.com/food-news/53692/they-eat-horses-don't-they/	Nicholas Day	
AR0000184	10/25/2011	Horse Slaughter Issue Won't Go Away http://www.foodsafetynews.com/2011/10/horse-slaughter-issue-wont-go-away/	Dan Flynn	
AR0000187	10/24/2011	Slaughtering horses for meat is banned in the U.S. Why?, SLATE MAGAZINE http://www.slate.com/articiles/health_and_science/explainer/2011/10/slaughtering_horses_for_meat_is_banned_in_the_u_s_Whyhtml	Brian Palmer	
<u>AR0000190</u>	11/3/2010	At Breeders' Cup, a Volatile Mix of Speed and Drugs, NY Times http://www.nytimes.com/2010/11/04/sports/04racing.html	Joe Drape	
AR0000194		FDA Compliance Program Guidance Manual 7371.006, Illegal Residues in Meat, Poultry, Seafood, and Other Animal Derived Foods, pp. 1-50 http://www.fda.gov/downloads/AnimalVeterinary/GuidanceComplianceEnforcement/ComplianceEnforcement/UCM113433.pdf	FDA	
<u>AR0000245</u>	2/17/2010	Association of Phenylbutazone Usage with Horses Baught for Slaughter: A Public Health Risk, 48 FOOD AND CHEM. TOXICOLOGY 1270-1274 (2010) http://www.equinewelfarealliance.org/uploads/Food_and_Chemical_Toxicology_FINA L.pdf	Nicholas Dodman et al.	

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120000271			I	
AR0000251	2/28/2003	FDA CVM Updates, FDA Order Prohibits Extralable Use of Phenylbutazone in	FDA	
		Certain Diary Cattle		
		http://www.fda.gov/AnimalVeterinary/NewsEvents/CVMUpdates/ucm124078.htm		
AR0000253	11/19/2008	Directive 2008/97/EC (2008) http://eur-	European Parliament and Commission	
		lex.europa.eu/smartapi/cgi/sga_doc?smartapi!celexplus!prod!CELEXnumdoc≶=EN		
		&numdoc=32008L0097		
AR0000256	1999	Response of Horses to Trailer Design, Duration, and Floor Area During Commercial	C.L. Stull	
		Transportation to Slaughter, J. ANIM. SCI. 77:2925-2933 (1999)		
		http://jas.fass.org/content/77/11/2925		
AR0000268	2001	A Review of Recent Research on the Transportation of Horses, J. ANIM. SCI. 79:E32-	TH Friend	
1110000200	2001	E40 (2001) http://jas.fass.org/content/79/E-Suppl?E32	1.11. I field	
AR0000279	11 Tol	Pasture to Plate: The True Cost of Canada's Horse Meat Industry	Canadian Horse Defense Coalition	
AK0000219	11-Jul	,	Canadian Horse Defense Coandon	
1 P. 0 0 0 0 0 0 0		http://canadianhorsedefencecoalition.files.wordpress.com/2011/12/pasture-to-plate.pdf		
AR0000368	5/19/19/5	Salmonella in Horses: A Source of Contamination of Horse Meat in a Packing Plant	Gary D. Anderson & Don R. Lee	
		Under Federal Inspection, 31 Applied and Environmental Microbiology 661-663		
		(1975) http://www.ncbi.nlm.nig.gov/pmc/articles/PMC291172/		
<u>AR0000372</u>		Noncompliance Record No. 00 19-2005-8243	FSIS	
<u>AR0000375</u>		Noncompliance Record No. 0013-2006-8243	FSIS	
AR0000377	1/26/2007	Noncompliance Record No. 0006-2007-8243	FSIS	
AR0000379	4/4/2005	Noncompliance Record No. 0018-2005-8243	FSIS	
AR0000381		Press Release, Animals' Angels		
AR0000385		Mary Nash's Horse Meat Website http://www.kaufmanzoning.net/foia.htm		
AR0000388	11-Mar	When Horse Slaughter Comes to Town, An Int'l Fund for Horses Special Report	Jane Allin	
1110000500	11-14141	http://www.horsefun.org/resources/When_Horse_Slaughter_Comes_to_Town_Update	Jane 7 mm	
		d_March_2011.pdf		
AR0000409	1/0/2012	Life In A Slaughter Town: Kaufman, Texas	V: -1 F-1-1 66	
<u>AR0000409</u>	1/8/2012		Vickery Eckhoff	
		http://galleries.forbes.com/gallery/Life_in_a_Slaughter_Town%3A_Kaufman,_Texas#i		
		mage=03PB6Ww0dV54u&view=filmstrip		
AR0000423	12/6/2011	Horse Slaughterhouse Investigation Sounds Food Safety and Cruelty Alarms, Forbes	Vickery Eckhoff	
		http://www.forbes.com/sites/vickeryeckhoff/2011/12/06/horse-slaughterhouse-		
		invetigation-sounds-food-safety-and-cruelty-alarms/		
AR0000428	2/13/2009	Open Letter to State Legislatures Considering Pro-Horse Slaughter Resolutions	Paula Bacon	
		http://www.animallawcoalition.com/horse-slaughter/article/686		
AR0000432	1/10/2012	Texas Mayor Paula Bacon Kicks Some Horse Slaughter Tail, Forbes	Vickery Eckhoff	
		www.forbes.com/sites/vickeryeckhoff/2012/01/10/texas-mayor-paula-bacon-kicks-	,	
		some-tail/		
AR0000438	4/4/2011	FSIS Notice 14-11, Inspection Responsibilities When A Chemical Residue Does Not	FSIS	
1110000130	1/ 1/ 2011	Have an Established Tolerance	I SIS	
AR0000440		FDA Food Additive Status List	FDA	
AKUUUU44U			PDA	
		http://www.fda.gov/food/foodingredientspackaging/foodadditives/foodadditivelistings/		
A TO 0000 4770	44.4	ucm091048.htm	Para	
AR0000478		United States National Residue Program, 2011 Scheduled Sampling Plans, p. i-vii, 1-6		
AR0000492	11-Dec	Report on the Food Safety and Inspectin Service's Microbiological and Residue	FSIS	
		Sampling Programs		
AR0000586		FSIS Directive 6100.1, Ante-Mortem Livestock Inspection	FSIS	
AR0000603		FSIS Directive 6100.2, Post-Mortem Livestock Inspection	FSIS	
AR0000635	7/12/2007	FSIS Directive 10,800.1, Procedures for Residue Sampling, Testing, and Other	FSIS	
		Responsibilities for the National Residue Program		
AR0000655	8/9/2011	FSIS Notice 40-11, Instructions for Carcass Selection for the National Residue	FSIS	
		Program Scheduled Samples		
AR0000658	2 007	2006 FSIS National Residue Program Data	FSIS	
AR0000783		2007 FSIS National Residue Program Data	FSIS	
AR0000783 AR0000962		FSIS Directive 10,220.3, Using the Fast Antimicrobial Screen Test (FAST) to Detect	FSIS	+
AKUUUU902	8/23/2000		Loro	
A D 00000000	2012	Antimicrobial Drug Residues in Cattle and Swine	Hab For City	
<u>AR0000969</u>	2013	Audit Report 24601-08-KC, FSIS National Residue Program for Cattle	USDA Office of the Inspector General	
		http://www.usda.gov/oig/webdocs/24601-08-KC.pdf		

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1 D 00000 E 4		In	Trans	T
<u>AR0000976</u>	11-Jun	Report to Congressional Committees, "Horse Welfare: Action Needed to Address	U.S. Government Accountability Office	
1 D 00010 15	2/1/2012	Unintended Consequences From Cessation of Domestic Slaughter," GAO-11-228	v . 1 . D v	
<u>AR0001045</u>	2/1/2012	Letter from Jonathan R. Lovvorn, Senior Vice President, The Humane Society of the	Jonathan R. Lovvorn	
		United States, to Secretary of Agriculture Thomas J. Vilsack		
		http://www.humanesociety.org/assets/dfs/horse/usda_horse_slaughter_let_020112.pdf)		
AR0001052	12-Jan	FDA Green Book Online	FDA	
		http://www.fda.gov/AnimalVeterinary/Products/ApprovedAnimalDrugProducts/ucm04		
		2847.htm		
AR0001323		About FSMA http://www.fda.gov/Food/FoodSafety/FSMA/ucm247546.htm	FDA	
AR0001327	11/29/2005	HHS CPG 565,100, FDA Jurisdiction Over Meat and Poultry Products	FDA	
		http://www.fda.gov/ICECI/ComplianceManuals/CompliancePolicyGuidanceManual/uc		
		m074588.htm		
AR0001330	8-Nov	FSIS Factsheet, Additives in Meat and Poultry Products	FSIS	
		http://www.fsis.usda.gov/Factsheets/Additives_in_Meat_&_Poultry_Products/index.as		
AR0001336		Residues of Veterinary Products-Third Countries	European Commission	
		http://ec.europa.eu/food/food/chemicalsafety/residues/third_countries_en.htm		
AR0001352	5/6/2009	Regulation (EC) No. 470/2009, 2009 Official Journal of the European Union L 152/11	European Commission	
AR0001365		Council Directive 96/22/EC, 1996 Official Journal of the European Union L 125	European Council	
AR0001373		Residues of Veterinary Medicinal Products-Control and Monitoring	European Commission	
		http://ec.europa.eu/food/food/chemicalsafety/residues/control_en.print.htm	_	
AR0001377		European Commission Food and Veterinary Office, Final Report of an Audit Carried	European Commission	
		Out In Canada From 23 November to 6 December 2010, Ares(2011)1101887		
AR0001414	11/4/2011	European Commission Food and Veterinary Office, Final Report of an Mission Carried	European Commission	
		Out in Mexico From 22 November to 3 December 2010, Ares(2011)398056		
AR0001437		European Commission Food and Veterinary Office, Final Report of an Audit Carried	European Commission	
		Out in Canada From 13 to 23 September 2011, Ares(2012)257268		
AR0001482		Investigation on horse meat entering Europe from America	Italian Horse Protection Association	
		http://www.horseprotection.it/dett_articolo.asp?id_a=379	Tanan Horse Froteenon Fissociation	
AR0001487		Photographs of the New Holland Auction		
		http://www.horseprotection.it/docs/eid/album/index.html		
AR0001516	9-Oct	2008 FSIS National Residue Program Data	FSIS	
AR0001664		United States National Residue Progam 2009 FSIS Residue Sample Results	FSIS	
AR0001820		Decision Memo for the Undersecretary-Development of an Equine Slaughter and	Bryce Carson	
	-, -,	Further Processing Regime (includes email from Bryce Carson dated 1/2/13 and ECM		
		folder 7416749);		
AR0001853	6/28/2013	FSIS petition response letter to Bruce Wagman	Rachel Edelstein, FSIS	
AR0001859		FSIS letter to Bruce Wagman acknowledging receipt of HSUS petition	Charles Williams, FSIS	
AR0001861		FSIS Directive 6130.1, Ante-mortem, Post-mortem Inspection of Equines and	FSIS	
1110001001	5/25/2013	Documentation of Inspection Tasks;	1 010	
AR0001870	6/28/2013	Equine Slaughter Inspection Training (Powerpoint presentation);	FSIS	
AR0001894		Equine Slaughter Inspection Training (Fowerpoint presentation),	FSIS	
AR0001910		FSIS Directive 5000.1 Rev. 3, Verifying an Establishment's Food Safety System;	FSIS	
AR0002010		FSIS Directive 3000.1 Rev. 3, Vernying an Establishment's Pool Safety System, FSIS Directive 10,800.1, Procedures for Residue Sampling, Testing, and Other	FSIS	
1110002010	//12/2007	Responsibilities for the National Residue Program;	1515	
AR0002029	5/22/2012	FSIS Notice 32-12, Inspection Responsibilities When a Chemical Residue Does Not	FSIS	
AK0002029	3/22/2012	Have an Established Tolerance;	1.010	
AR0002030	11/28/2000	Proposed Rule: Residue Control in a HACCP Environment;	FSIS	
AR0002030 AR0002037		FSIS Constituent Update on Equine Slaughter;	FSIS	
AR0002037 AR0002040		CLG-AMG2.06-Screening and Confirmation for Aminoglycosides by LC-MS-MS;	FSIS	
AR0002040 AR0002076		CLG-CAMI.03 Screening and Confirmation for Aminoglycosides by LC-MS-MS;	FSIS	
AR0002076 AR0002085		CLG-PST5.03 Screening for Pesticides by LC/MS/MS and GC/MS/MS	FSIS	
AR0002085 AR0002124	4/15/2013	CLG-PS15.03 Screening for Pesticides by LC/MS/MS and GC/MS/MS  CLG-MRM1.03 Screening and Confirmation of Animal Drug Residues by UHPLC-		
AKUUU2124	4/15/2013		FSIS	
AD0002156	E 11 E 10.01.0	MS-MS	Pere	
AR0002156		CLG-PBZ.3.03Screening for Phenybutazone by ELISA	FSIS	
	5/5/2013	CLG-TOX1.01 Identification of Poisons and Toxins by GC/MS	FSIS	
AR0002167		A 1'- D A 24C01 00 FG FGFG N C 1 D C C C C	TICD A OCC. CT. C.	
AR0002167 AR0002184		Audit Report 24601-08-KC, FSIS National Residue Program for Cattle and Agency Response;	USDA/Office of Inspector General	

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AR0002240	2013	Compliance Guide for Residue Prevention 2013	FSIS	
AR0002252		Email stream between various FSIS employees discussing equine testing under the National Residue Program when commercial horse slaughter resumes, w/ attachments on Equine Testing within the NRP;	FSIS	Deliberative process privilege-portions of this document reflect pre-decisional discussion involving internal agency deliberations on the government's decision regarding the appropriate policies.
AR0002259	4/11/2012	Email stream between various USDA employees discussing methods of testing equines for residues ;	FSIS	Deliberative process privilege-portions of this document reflect pre-decisional discussion involving internal agency deliberations on the government's decision regarding the appropriate policies.
AR0002260	8/7/2012	Email stream between discussing tolerances for residues in the tissues of horses that are used as human food;	FSIS	Deliberative process privilege-portions of this document reflect pre-decisional discussion involving internal agency deliberations on the government's decision regarding the appropriate policies.
AR0002261	8/2/2012	Email stream between various FSIS employees discussing whether historical methods of testing equines for residues are still appropriate or should be updated, w/ attachments History of Residue Testing by FSIS in Horses and Equine Testing Residue Histories and FSIS National Residue Program-Historical Data on Equine Residue Testing;	FSIS	Deliberative process privilege-portions of this document reflect pre-decisional discussion involving internal agency deliberations on the government's decision regarding the appropriate policies.
AR0002284	8/9/2012	Email stream between various FSIS employees discussing whether historical methods of testing equines for residues are still appropriate or should be updated, w/ attachments History of Residue Testing by FSIS in Horses and Equine Testing Residue Histories and FSIS National Residue Program—Historical Data on Equine Residue Testing	FSIS	Deliberative process privilege–portions of this document reflect pre-decisional discussion involving internal agency deliberations on the government's decision regarding the appropriate policies.
AR0002289	1/23/2013	Email from Emilio Esteban, FSIS, to various FSIS employees discussing rates of taking tissue samples from horses at commercial slaughter establishments.;	FSIS	Deliberative process privilege-portions of this document reflect pre-decisional discussion involving internal agency deliberations on the government's decision regarding the appropriate policies.;
AR0002291	1/24/2013	Email stream between various FSIS employees scheduling a conference call with FDA to discuss the HSUS/FRER horse slaughter petition and summarizing the results of that discussion;	FSIS	Deliberative process privilege–portions of this document reflect pre-decisional discussion involving internal agency deliberations on the government's decision regarding the appropriate policies.
AR0002293	3/13/2013	Email stream between various FSIS employees discussing compounds to be tested under the equine sampling program w/ attachment Compound Listing (Current and Potential) Equine Tissue		Deliberative process privilege–portions of this document reflect pre-decisional discussion involving internal agency deliberations on the government's decision regarding the appropriate policies.

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AR0002301	5/16/2013	Emails between Melissa Hammar, FSIS, and Christopher Melluso, FDA, concerning compounds for which FSIS will be testing horse tissues w/ attachment Tentative Implementation		Deliberative process privilege–portions of this document reflect pre-decisional discussion involving internal agency deliberations on the government's decision regarding the appropriate policies.
AR0002311	6/10/2013	Letter from NM Attorney General to NM State Senator Richard Martinez re: Attorney General Opinion Request-New Mexico Food Act;	Zachary Shandler, Assistant Attorney General	
<u>AR0002315</u>	8/15/2011	FSIS Directive 6900.2 Rev. 2, Humane Handling and Slaughter of Livestock w/ attachments 1-5;	FSIS	
AR0002355	8/26/2009	Humane Handling of Livestock Training Module;	FSIS	
AR0002371	2005-2007	Humane Handling Non-compliance Records for Dallas Crown, Inc., and Cavel International, 2005-2007; ;	FSIS	Portions of this document are redacted to protect personal identifying information. Other portions redacted to protect trade secrets and confidential business information.
AR0002375	7/11/2013	Memorandum of Understanding between United States Department of Agriculture Food Safety and Inspection Service (FSIS) and the United States Department of Agriculture (USDA) Animal and Plant Health Inspection Service (APHIS) 00-9114-	FSIS and APHIS	
AR0002379	11-Jun	Report to Congressional Committees-Horse Welfare: Action Needed to Address Unintended Consequences from Cessation of Domestic Slaughter	U.S. Government Accountability Office	
AR0002447	3/14/2012	Email from Thomas Walsh, USDA Office of the General Counsel (OGC), to various USDA employees discussing USDA's obligations under NEPA with respect to federal inspection of commercial horse slaughter;	USDA	Attorney-Client Privilege-this document is redacted in its entirety because it constitutes OGC's legal advice.
AR0002448		Ante-mortem Inspection of Horses, Interim final rule with request for comments, 71 FR 6337-6341;	FSIS	
AR0002453	8/22/2013	7 C.F.R. § 1b, FSIS NEPA implementing regulations;	USDA	
<u>AR0002456</u>	2010	Map of Valley Meat Company, LLC	U.S. Department of the Interior, U.S. Geological Survey	
AR0002457	6/28/2013	FSIS Form 5200-1, Grant of Federal Inspection to Valley Meat, FSIS Form 5200-15, Hours of Operation Request/Approval, FSIS Form 5200-3, Voluntary Suspension or Voluntary Withdrawal of Inspection Service for Valley Meat, and cover letter;	Dr. Jennifer Beasley-McKean, FSIS;	Portions of this document are redacted to protect personal identifying information. Other portions are redacted to protect confidential business information.
AR0002466	6/27/2013	NEPA Categorical Exclusion Decision Document and ESA Section 7 Consultation Decision Document for Valley Meat, plus lists and maps of historical sites located near Valley Meat, and lists and maps of New Mexico's wild and scenic rivers that are in close proximity to Valley Meat's facility;	Dr. Daniel Engeljohn, FSIS;	Portions of the ESA Section 7 Consultation Document are redacted to protect trade secrets or confidential business information.
AR0002554	5/6/2013	Email stream between Melissa Hammar, FSIS, Dennis George, FWS, and various USDA employees setting up a conference call between Ms. Hammar and Mr. George to discuss the effects of federal inspection at Valley Meat on threatened and endangered species and apprising USDA officials of the results of that discussion, w/ attachment FSIS & FWS Ecological Service Field Office Section 7 Consultation;	USDA and FWS;	Deliberative process privilege-portions of this document reflect pre-decisional discussion involving internal agency deliberations on the government's decision regarding the appropriate policies. Other portions are redacted to protect trade secrets or confidential business information;
AR0002562	4/16/2013	Letter from Bruce Wagman to Ms. Sally Jewell, Tom Vilsack, Ms. Noreen Walsh, and Dr. Jennifer Beasley-McKean giving 60 Days Notice of Intent to Sue USDA under the Endangered Species Act (ESA);	Bruce Wagman;	

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			ı	I
AR0002567	6/14/2013	Letter from Valley Meat to Dr. Jennifer Beasley-McKean attesting that Valley Meat's		
AR0002568	6/25/2012	operations will not result in discharges into navigable waters.; Email from David Glass, Department of Justice (DOJ), to various USDA employees	David Glass, DOJ;	
AK0002308	0/23/2013	forwarding New Mexico Environmental Department's interpretation of FSIS regulation	David Glass, DOJ;	
		9 C.F.R. § 304.2(c)(1);		
AR0002570	6/10/2013	Letter to Ricardo de los Santos notifying him of his need to comply with FSIS regulation 9 C.F.R. § 304.2(c)(1);	Dr. Jennifer Beasley-McKean, FSIS;	
AR0002572	5/30/2013	Email from New Mexico Environmental Department (NMED) to Dr. Jennifer Beasley-	NMED;	Portions of this document are redacted to protect
		McKean and other interested parties w/ attached Public Notice 2 dated 5/31/13 re:		personal identifying information.
		application fo renewal of Valley Meat's DP-236.;		
AR0002574	6/1/2010	Groundwater Discharge Permit Renewal Application for Pecos Valley Meat;	Valley Meat;	Portions of this document are redacted to protect personal identifying information. Other portions ar redacted to protect trade secrets or confidential business information.
AR0002608	5/15/2013	Email from Ms. Sarah De Los Santos to Dr. Jennifer Beasley- McKean and others re: no exposure certificate w/ attachment NPDES Form 3510-11, No Exposure Certification for Exclusion from NPDES Stormwater Permitting;	Sarah De Los Santos;	Portions of this document are redacted to protect personal identifying information. Other portions ar redacted to protect trade secrets or confidential business information.
AR0002614	4/23/2013	Email from Ricardo De Los Santos to Dr. Jennifer Beasley-McKean re: zoning inquiry at Valley Meat, w/ attached zoning documents from the Chavez County Planning and Zoning Commission:	Ricardo De Los Santos;	Portions of this document are redacted to protect personal identifying information.
AR0002630	4/12/2013	Email stream between FSIS employees concerning the scheduling of a walk-through of Valley Meat's facilities and issues to be addressed.;	FSIS;	Portions of this document are redacted to protect personal identifying information.
AR0002633	4/25/2013	FSIS Recommendation on Application for Inspection;	FSIS;	Portions of this document are redacted to protect personal identifying information.
AR0002634	4/12/2013	Letter to Ricardo De Los Santos reccomending to the Dallas District Manager that his application be processed. :	Scott C. Safian	
AR0002635	3/25/2013	Show Cause Letter to Ricardo de los Santos concerning his failure to fully disclose his criminal history on his application for federal inspection.;	Valerie Neris-Blankenship, FSIS; for Scott Safian, FSIS;	
AR0002637	4/4/2013	Letter to Director Scott C. Safien Re: Reponse to Notice of Show Cause, asking for addition time to submit vertified Copies of judgments.	Ricardo De Los Santos	Portions of this document are redacted to protect personal identifying information.
AR0002638	4/11/2013	Emails between Ricardo De Los Santos and Alan Shadduck, FSIS, w/ attached criminal records;	Ricardo De Los Santos and Alan Shadduck;	Portions of this document are redacted to protect personal identifying information.
AR0002643	4/12/2013	Decision Memo re: whether FSIS should initiate administrative action against Ricardo De Los Santos based on his criminal history;	Alan Shadduck, FSIS;	Deliberative process privilege-this document reflect pre-decisional discussion involving internal agency deliberations on the government's decision regardin the appropriate policies.
AR0002645	11/28/2013	Emails between Ms. Sarah De Los Santos and FSIS officials re: scheduling of a walk-through on 11/29/12		Portions of this document are redacted to protect personal identifying information.
<u>AR0002646</u>	12/3/2013	Email to Dr. Jennifer Beasley-McKean re: compliance checklists from Valley Meat walk-through in June 2012;		Portions of this document are redacted to protect personal identifying information.
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AR0002648	11/19/2012	Email to Dr. Jennifer Beasley-McKean re: compliance checklists from Valley Meat walk-through in June 2012		Portions of this document have been redacted to protect trade secrets or confidential business information.
AR0002654	6/20/2012	Memorandum of exit meeting for second walk-through of Valley Meat;	; FSIS;	Portions of this document are redacted to protect personal identifying information. Other portions are redacted to protect confidential business information.
AR0002657	6/20/2012	Results of second walk-through of Valley Meat;	FSIS;	Portions of this document are redacted to protect personal identifying information. Other portions are redacted to protect confidential business information.
AR0002659	5/31/2012	Email to Mr. De Los Santos concerning FSIS review of his Hazard Analysis Critical Control Point plan and Sanitary Standard Operating Procedures;	FSIS	Portions of this document are redacted to protect personal identifying information.
AR0002660	6/25/2012	Emails between FSIS officials and Mr. De Los Santos re: FSIS review of his drug residue plan w/ attached drug residue plan;	FSIS and Ricardo de Los Santos;	Portions of this document are redacted to protect personal identifying information. Other portions are redacted to protect confidential business information.
AR0002663	6/13/2012	Emails between FSIS officials and Mr. De Los Santos re: FSIS review of his Hazard Analysis Critical Control Point (HACCP) plan, Sanitary Standard Operating Procedures (SSOP), and drug residue plan, w/ attached HACCP plan, SSOP, drug residue plan, and supporting documentation.;	FSIS and Ricardo de Los Santos;	Portions of this document are redacted to protect personal identifying information. Other portions are redacted to protect confidential business information.
<u>AR0002717</u>	6/13/2012	Email to FSIS re: Valley Meat's Hazard Analysis Critical Control Point plan and Sanitary Standard Operating Procedures;	Sarah de los Santos;	Portions of this document are redacted to protect personal identifying information.
AR0002718	7/9/2012	Emails between Ms. De Los Santos and FSIS officials re: review of Valley Meat's drug residue program w/ attached drug residue program;	FSIS and Ricardo de Los Santos;	Portions of this document are redacted to protect personal identifying information. Other portions are redacted to protect confidential business information.
AR0002722	4/19/2012	Memorandum of exit meeting for first walk-through of Valley Meat;	FSIS;	Portions of this document are redacted to protect personal identifying information. Other portions are redacted to protect confidential business information.
AR0002726	4/20/2012	Results of first walk-through of Valley Meat;	FSIS;	Portions of this document are redacted to protect personal identifying information. Other portions are redacted to protect confidential business information.
AR0002729	5/23/2012	Emails between FSIS employees re: Valley Meat compliance checklists from April 2012 w/ attached checklists;	FSIS	Portions of this document have been redacted to protect trade secrets or confidential business information.

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AR0002736	6/24/2012	Emails between various USDA employees and New Mexico Environmental	USDA and NMED;	Portions of this document are redacted to protect
<u>AR0002730</u>	6/24/2012	Department concerning status of Valley Meat's unauthorized compost pile;	USDA and NMED;	personal identifying information.
AR0002740	3/1/2012	Emails between FSIS employees and New Mexico Environmental Department discussing how New Mexico Environmental Department should be notified if Valley Meat has another compost pile.;	FSIS and NMED;	Portions of this document are redacted to protect personal identifying information.
AR0002743	8/2/2012	New Mexico Environmental Department Administrative Order Against Valley Meat Requiring Compliance and Assessing a Civil Penalty;	NMED;	
AR0002754	3/2/2012	Letter to Mr. Ricardo De Los Santos denying his request for a waiver from 9 C.F.R. § 305.2(b).;	William K Shaw, Jr., FSIS;	
AR0002761	12/13/2011	Valley Meat application for federal inspection of equine slaughter only.;	Valley Meat;	Portions of this document are redacted to protect personal identifying information.
AR0002764	7/22/2010	Valley Meat application for federal inspection based on change of establishment name and ownership.	Valley Meat	Portions of this document are redacted to protect personal identifying information.
AR0002766	4/16/2010	Letter from FSIS to New Mexico Environmental Department re: Valley Meat's compost pile w/ photographs and records of FSIS enforcement actions against Valley	FSIS	
AR0002770	4/17/2012	Records of FSIS enforcement actions against Valley Meat	FSIS	Portions of this document are redacted to protect personal identifying information. Other portions are redacted to protect confidential business information.
AR0002779	1/12/2009	Notice of Intended Enforcement for Hazard Analysis Critical Control Point non- compliance	FSIS	Portions of this document are redacted to protect personal identifying information. Other portions are redacted to protect confidential business information
AR0002795	1/23/2009	Notice of Suspension to Ricardo de los Santos	Dr. Ron Nelson, FSIS	Portions of this document are redacted to protect personal identifying information.
AR0002798	2/20/2009	Notice of Suspension Held in Abeyance	Dr. Ron Nelson, FSIS	Portions of this document are redacted to protect personal identifying information.
AR0002800	1/27/2010	Letter of Warning to Ricardo De Los Santos for continued non-compliance	Dr. Ron Nelson, FSIS	Portions of this document are redacted to protect personal identifying information. Other portions are redacted to protect confidential business information
AR0002804	7/23/2010	Notice of Suspension to Ricardo de los Santos	Dr. Ron Nelson, FSIS	Portions of this document are redacted to protect personal identifying information.
AR0002806	7/26/2010	Notice of Suspension Held in Abeyance	Dr. Ron Nelson, FSIS	Portions of this document are redacted to protect personal identifying information.
AR0002808	12/16/2010	Letter of Warning to Ricardo De Los Santos for continued non-compliance	Anna Gallegos, FSIS	Portions of this document are redacted to protect personal identifying information.
AR0002810	11/8/2011	Notice of Suspension to Ricardo de los Santos	Anna Gallegos, FSIS	Portions of this document are redacted to protect personal identifying information.
AR0002813	11/8/2011	Notice of Suspension Held in Abeyance	Anna Gallegos, FSIS	Portions of this document are redacted to protect personal identifying information.
AR0002815	2/24/2012	Notice of Suspension	Scott Wagner, FSIS	Portions of this document are redacted to protect personal identifying information.

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<u>AR0002818</u>	2/29/2012	Corrected Notice of Suspension	Scott Wagner, FSIS	Portions of this document are redacted to protect personal identifying information. Other portions are
				redacted to protect confidential business information.
AR0002821	2/29/2012	Notice of Suspension Held in Abeyance	Scott Wagner, FSIS	Portions of this document are redacted to protect personal identifying information.
AR0002823	4/16/2000	FSIS Directive 6100.1, rev. 1, Ante-Mortem Livestock Inspection	FSIS	
AR0002825 AR0002836		FSIS Directive 5220.1, rev. 1, Granting or Refusing Inspection; Voluntary Suspending	FSIS	
1110002030	1/30/2013	or Withdrawing Inspection; and Reinstating Inspection Under PHIS	1515	
AR0002859	4/23/2012	FSIS Directive 2610.1, rev. 6, FSIS Issuance System	FSIS	
AR0002875		Emails between FSIS officials re: verification plan for Est. 7299 w/ attachment	FSIS	Portions of this document are redacted to protect
	11,0,2011	Zamano de recurso de r		personal identifying information. Other portions are redacted to protect confidential business information.
AR0002877	11/9/2011	Emails between FSIS officials re: AER for Est. 7299 w/ attachment	FSIS	Portions of this document are redacted to protect personal identifying information.
AR0002880	11/9/2011	Emails between FSIS officials re: plant response for Est. 7299 w/ attachment	FSIS	Portions of this document are redacted to protect personal identifying information. Other portions are redacted to protect confidential business information.
AR0002883	11/22/2011	Emails between FSIS officials re: 07299 verification plan wk 46	FSIS	Portions of this document are redacted to protect personal identifying information.
AR0002885	11/30/2011	Emails between FSIS officials re: 07299 HH MOI w/ attachment	FSIS	Portions of this document are redacted to protect personal identifying information. Other portions are redacted to protect confidential business information.
AR0002888	11/30/2011	Emails between FSIS officials re: 07299 humane handling w/ attachments	FSIS	Portions of this document are redacted to protect personal identifying information. Other portions are redacted to protect confidential business information.
AR0002898	12/7/2011	Emails between FSIS officials re: verification plan 0799	FSIS	Portions of this document are redacted to protect personal identifying information.
AR0002902	12/9/2011	Memorandum to Mr. De Los Santos re: Establishment Weekly Meeting	FSIS	Portions of this document are redacted to protect personal identifying information. Other portions are redacted to protect confidential business information.
AR0002905	12/12/2011	Emails between FSIS officials re: NR critique w/ attachment	FSIS	Portions of this document are redacted to protect personal identifying information. Other portions are redacted to protect confidential business information.
AR0002916	11/22/2011	Emails between FSIS officials re: 07299 verification plan wk 46	FSIS	Portions of this document are redacted to protect personal identifying information.

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100000010				
AR0002918	12/13/2011	Memorandum of Interview YJL4210121313G	FSIS	Portions of this document are redacted to protect personal identifying information. Other portions are redacted to protect confidential business information.
<u>AR0002920</u>	12/16/2011	Memorandum to Mr. De Los Santos re: Establishment Weekly Meeting	FSIS	Portions of this document are redacted to protect personal identifying information. Other portions are redacted to protect confidential business information.
AR0002923	12/22/2011	Memorandum to Mr. De Los Santos re: Establishment Weekly Meeting	FSIS	Portions of this document are redacted to protect personal identifying information. Other portions are redacted to protect confidential business information.
AR0002926	12/29/2011	Memorandum to Mr. De Los Santos re: Establishment Awareness Meeting Agenda	FSIS	Portions of this document are redacted to protect personal identifying information. Other portions are redacted to protect confidential business information.
AR0002930	1/5/2012	Memorandum to Mr. De Los Santos re: Establishment Weekly Meeting	FSIS	Portions of this document are redacted to protect personal identifying information. Other portions are redacted to protect confidential business information.
AR0002933	1/13/2012	Memorandum to Mr. De Los Santos re: Establishment Weekly Meeting	FSIS	Portions of this document are redacted to protect personal identifying information. Other portions are redacted to protect confidential business information.
AR0002935	1/19/2012	Emails between FSIS officials re: hh report for 7299 w/ attachments	FSIS	Portions of this document are redacted to protect personal identifying information. Other portions are redacted to protect confidential business information.
AR0002938	12/16/2011	Memorandum to Mr. De Los Santos re: Establishment Weekly Meeting	FSIS	Portions of this document are redacted to protect personal identifying information. Other portions are redacted to protect confidential business information.
AR0002940	1/20/2012	Emails between FSIS officials re: LOW Est. 7299, Valley Meat Co., LLC w/ attachment	FSIS	Portions of this document are redacted to protect personal identifying information. Other portions are redacted to protect confidential business information.
AR0002941	1/20/2012	Memorandum to Mr. De Los Santos re: Establishment Weekly Meeting	FSIS	Portions of this document are redacted to protect personal identifying information. Other portions are redacted to protect confidential business information.
AR0002946	2/2/2012	Memorandum of Interview YJL2610025102G	FSIS	Portions of this document are redacted to protect personal identifying information
AR0002948	2/2/2012	Memorandum to Mr. De Los Santos re: Establishment Weekly Meeting	FSIS	Portions of this document are redacted to protect personal identifying information

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AR0002951	2/9/2012	Memorandum to Mr. De Los Santos re: Establishment Weekly Meeting	FSIS	Portions of this document are redacted to protect personal identifying information. Other portions are redacted to protect confidential business information.
AR0002953	2/16/2012	Memorandum to Mr. De Los Santos re: Establishment Weekly Meeting	FSIS	Portions of this document are redacted to protect personal identifying information.
<u>AR0002956</u>	2/24/2012	Emails between FSIS officials re: NOS Est. 7299	FSIS	Portions of this document are redacted to protect personal identifying information.
AR0002964	2/25/2012	Emails among FSIS officials re: NOS Est. 7299	FSIS	Portions of this document are redacted to protect personal identifying information.
<u>AR0002965</u>	2/25/2012	Emails between FSIS officials and Sarah De Los Santos re: NOS	FSIS and Sarah de Los Santos	Portions of this document are redacted to protect personal identifying information.
AR0002967	2/25/2012	Emails between FSIS officials re: NOS	FSIS	Portions of this document are redacted to protect personal identifying information.
AR0002969	2/25/2012	Emails between FSIS officials and Sarah De Los Santos re: NOS	FSIS and Sarah de Los Santos	Portions of this document are redacted to protect personal identifying information.
AR0002971	2/26/2012	Emails between FSIS officials	FSIS	Portions of this document are redacted to protect personal identifying information.
AR0002973	2/26/2012	Emails between FSIS officials	FSIS	Portions of this document are redacted to protect personal identifying information.
AR0002976	2/26/2012	Emails between FSIS officals	FSIS	Portions of this document are redacted to protect personal identifying information.
AR0002978	2/27/2012	Emails between FSIS officials re: 07299 hh egregious w/ attachment	FSIS	Portions of this document are redacted to protect personal identifying information. Other portions are redacted to protect confidential business information.
AR0002983	2/27/2012	Email between FSIS officials re: The AER for 7299 w/ attachment	FSIS	Portions of this document are redacted to protect personal identifying information.
AR0002986	2/27/2012	Emails between FSIS officials and Sarah De Los Santos re: NOS	FSIS and Sarah de Los Santos	Portions of this document are redacted to protect personal identifying information.
AR0002989	2/28/2012	Emails between FSIS officials re: 07299 NOS	FSIS	Portions of this document are redacted to protect personal identifying information.
AR0002991	2/29/2012	Emails between FSIS officials re: Suspension impacting Custom Exempt	FSIS	Portions of this document are redacted to protect personal identifying information.
AR0002992	2/29/2012	Emails between FSIS officials and Ms. Sarah De Los Santos re: Corrected NOS	FSIS and Sarah de Los Santos	Portions of this document are redacted to protect personal identifying information. Other portions are redacted to protect confidential business information.
AR0002996	12/21/2011	Emails between FSIS officials re: cull cattle	FSIS	Portions of this document are redacted to protect personal identifying information.

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AR0002998	3/1/2012	Memorandum to Mr. De Los Santos re: Establishment Awareness Meeting Agenda	FSIS	Portions of this document are redacted to protect personal identifying information.
AR0003001	3/1/2012	Emails between FSIS officials re: Hearing Rights Contact Correction-re: NOS Est. 7299	FSIS	Portions of this document are redacted to protect personal identifying information.
AR0003003	3/1/2012	Emails between FSIS officials re: verification plan for Est. 7299 w/ attachments	FSIS	Portions of this document are redacted to protect personal identifying information. Other portions are redacted to protect confidential business information.
AR0003008	3/1/2012	Emails between FSIS officials re: verification plan for Est. 7299 w/ attachments	FSIS	Portions of this document are redacted to protect personal identifying information. Other portions are redacted to protect confidential business information.
AR0003011	3/2/2012	Emails between FSIS officials re: updated/corrected 07299 ver. plan	FSIS	Portions of this document are redacted to protect personal identifying information.
AR0003012	3/2/2012	Emails between FSIS officials re: updated/corrected 07299 ver. plan	FSIS	Portions of this document are redacted to protect personal identifying information.
AR0003014	3/2/2012	Emails between FSIS officials re: 07299 Verification Plan w/ attachments	FSIS	Portions of this document are redacted to protect personal identifying information.
AR0003016	3/2/2012	Emails between FSIS officials re: 07299 Verification Plan	FSIS	Portions of this document are redacted to protect personal identifying information.
AR0003017	3/2/2012	Emails between FSIS officials re: 07299 Verification Plan	FSIS	Portions of this document are redacted to protect personal identifying information.
AR0003018	3/2/2012	Emails between FSIS officials re: 07299 Verification Plan	FSIS	Portions of this document are redacted to protect personal identifying information. Other portions are redacted to protect confidential business information.
AR0003019	3/2/2012	Emails between FSIS officials re: 07299 Verification Plan w	FSIS	Portions of this document are redacted to protect personal identifying information.
AR0003021	3/2/2012	Emails between FSIS officials re: 07299 Verification Plan	FSIS	Portions of this document are redacted to protect personal identifying information.
AR0003023	3/2/2012	Emails between FSIS officials re: 07299 Verification Plan	FSIS	Portions of this document are redacted to protect personal identifying information.
<u>AR0003026</u>	3/9/2012	Memorandum to Mr. De Los Santos re: Establishment Weekly Meeting	FSIS	Portions of this document are redacted to protect personal identifying information. Other portions are redacted to protect confidential business information.
AR0003029	3/13/2012	Memorandum of Interview	FSIS	Portions of this document are redacted to protect personal identifying information. Other portions are redacted to protect confidential business information.

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AR0003035	3/15/2012	Memorandum of Interview	FSIS	Portions of this document are redacted to protect
<u>AR0003033</u>	3/13/2012	Withoralidati of Interview	1313	personal identifying information. Other portions are
				redacted to protect confidential business information.
AR0003040	3/16/2012	Emails between FSIS officials re: 07299 Verification Plan week 11	FSIS	Portions of this document are redacted to protect
				personal identifying information. Other portions are
				redacted to protect confidential business information.
AR0003042	3/16/2012	Memorandum to Mr. De Los Santos re: Establishment Weekly Meeting	FSIS	Portions of this document are redacted to protect
				personal identifying information. Other portions are
				redacted to protect confidential business information.
A D 00000 45	2/21/2012		Paya	
AR0003045 AR0003049		Emails between FSIS officials re: Press Inquiry about Valley Meat	FSIS	Doutions of this document are reducted to control
<u>AKUUU3U49</u>	5/25/2012	Emails between FSIS officials re: Week 12 Verification Plan Est. 7299 w/ attachment	FSIS	Portions of this document are redacted to protect personal identifying information. Other portions are
				redacted to protect confidential business information.
				reducted to protect confidential outsiness information.
AR0003051	3/29/2012	Emails between FSIS officials re: Equine Walkthrough w/ attachment	FSIS	Portions of this document are redacted to protect
		1		personal identifying information.
AR0003055	3/30/2012	Memorandum to Mr. De Los Santos re: Establishment Weekly Meeting	FSIS	Portions of this document are redacted to protect
				personal identifying information. Other portions are
				redacted to protect confidential business information.
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AR0003061	4/2/2012	Emails between FSIS officials re: 07299 verification plan week 13	FSIS	Portions of this document are redacted to protect
				personal identifying information. Other portions are
				redacted to protect confidential business information.
<u>AR0003063</u>	4/13/2012	Memorandum to Mr. De Los Santos re: Establishment Weekly Meeting	FSIS	Portions of this document are redacted to protect
				personal identifying information.
AR0003066	4/14/2012	Email to Dr. Scott Wagner, FSIS, re: USDA Suspension	MR. Darold Holden	Portions of this document are redacted to protect
				personal identifying information.
AR0003067	3/12/2012	Emails between FSIS officials re: 07299 humane handling verification plan week 10 w/	FSIS	Portions of this document are redacted to protect
		attachment		personal identifying information. Other portions are
				redacted to protect confidential business information.
1800	/ 12 x 14 n · · ·	To the December 2000 March 2000	MD D 111111	
AR0003069	4/14/2012	Email to Dr. Scott Wagner, FSIS, re: USDA Suspension	MR. Darold Holden	Portions of this document are redacted to protect personal identifying information.
AR0003070	3/12/2012	Emails between FSIS officials re: 07299 humane handling verification plan week 10 w/	FSIS	Portions of this document are redacted to protect personal identifying information. Other portions are
		auacimen		reducted to protect confidential business information.
				reducted to protect confidential business information.

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<u>AR0003072</u>	4/17/2012	Emails between FSIS officials re: FSA w/ attachments	FSIS	Portions of this document are redacted to protect personal identifying information. Other portions are redacted to protect confidential business information.
AR0003166	4/20/2012	Emails between FSIS officials re: 07299 verification plan week 16 w/ attachment	FSIS	Portions of this document are redacted to protect personal identifying information. Other portions are redacted to protect confidential business information.
AR0003170	4/25/2012	Email between FSIS officials re: 07299 verification plan week 17 w/ attachment	FSIS	Portions of this document are redacted to protect personal identifying information. Other portions are redacted to protect confidential business information.
AR0003172	4/25/2012	Emails between FSIS officials and USDA Office of the General Counsel re: Valley Meat Drug Residue Program	FSIS and USDA OGC	Attorney-Client Privilege-this document is redacted in its entirety because it constitutes DOJ's legal advice to USDA.
AR0003173	5/22/2012	Emails between FSIS officials re: 60 Day MOI for Est. 7299 w/ attachment	FSIS	Portions of this document are redacted to protect personal identifying information. Other portions are redacted to protect confidential business information.
AR0003176	5/25/2012	Emails between FSIS officials re: 07299 HH verification plan w/ attachment	FSIS	Portions of this document are redacted to protect personal identifying information. Other portions are redacted to protect confidential business information.
AR0003179	6/20/2012	Emails between FSIS officials, no subject	FSIS	
AR0003179 AR0003181		Emails between FSIS officials re: Valley Meats, Est. 7299	FSIS	Portions of this document are redacted to protect personal identifying information.
AR0003182	6/1/2012	Email between FSIS officials re: 07299 WK 22-23 verification plans, w/ attachment	FSIS	Portions of this document are redacted to protect personal identifying information. Other portions are redacted to protect confidential business information.
AR0003185	6/1/2012	Email between FSIS officials re: NM visits	FSIS	Portions of this document are redacted to protect personal identifying information.
<u>AR0003186</u>	6/13/2012	Emails between FSIS officials and Ms. Sarah De Los Santos re: Request for third party review	FSIS and Sarah de Los Santos	Portions of this document are redacted to protect personal identifying information. Other portions are redacted to protect confidential business information.
AR0003192	6/14/2012	Email between FSIS officials re: Valley Meats, Est. 07299 Drug Residue Program w/attachment	FSIS	Portions of this document are redacted to protect personal identifying information. Other portions are redacted to protect confidential business information.
AR0003196	6/15/2012	Email between FSIS officials re: Verification plan for Valley Meats Week 24 w/ attachment	FSIS	Portions of this document are redacted to protect personal identifying information. Other portions are redacted to protect confidential business information.
AR0003198	6/20/2012	Emails between FSIS officials, no subject	FSIS	
AROUUJ170	0/20/2012	Emans octaven 1315 officials, no subject	1010	

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AR0003204	6/22/2012	Email between FSIS officials re: Verification Plan Week 25 for Valley Meats, Est. 7299 w/ attachment	FSIS	Portions of this document are redacted to protect personal identifying information. Other portions are redacted to protect confidential business information.
AR0003206	6/25/2012	Emails between FSIS officials and Ms. Sarah De Los Santos re: Drug Residue Program w/ attachment	FSIS and Sarah de Los Santos	Portions of this document are redacted to protect personal identifying information. Other portions are redacted to protect confidential business information.
AR0003211	6/29/2012	Email between FSIS officials re: 90 day MOI for Est. 7299, Valley Meat w/ attachment	FSIS	Portions of this document are redacted to protect personal identifying information. Other portions are redacted to protect confidential business information.
AR0003213	8/6/2012	Emails between FSIS officials re: Expedited Response Needed-Valley Meats w/ attachments	FSIS	Deliberative process privilege-this document reflects pre-decisional discussion involving internal agency deliberations on the government's decision regarding the appropriate policies.
AR0003219	8/28/2012	Email between FSIS officials re: Verification Plans for Valley Meats, Est. 07299 w/ attachment	FSIS	Portions of this document are redacted to protect personal identifying information. Other portions are redacted to protect confidential business information.
AR0003222	9/21/2012	Email between FSIS officials re: Verification Plans for Valley Meats, Est. 07299 w/ attachment	FSIS	Portions of this document are redacted to protect personal identifying information. Other portions are redacted to protect confidential business information.
AR0003224	8/31/2012	Email between FSIS officials re: 150 day verification for Est. 7299, Valley Meat w/ attachment	FSIS	Portions of this document are redacted to protect personal identifying information. Other portions are redacted to protect confidential business information.
AR0003226	9/25/2012	Email between FSIS officials re: 180 day verification for Est. 7299 w/ attachment	FSIS	Portions of this document are redacted to protect personal identifying information. Other portions are redacted to protect confidential business information.
AR0003228	9/27/2012	Email between FSIS officials re: draft LOW for Est. 7299 w/ attachment	FSIS	Portions of this document are redacted to protect personal identifying information.
AR0003231		Emails between FSIS officials re: LOW Valley Meat Co., Est. 7299 w/ attachment	FSIS	Portions of this document are redacted to protect personal identifying information.
AR0003234	11/13/2012	Emails between FSIS officials re: NM horse slaughter follow-up	FSIS	Deliberative process privilege-this document reflects pre-decisional discussion involving internal agency deliberations on the government's decision regarding the appropriate policies.

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AR0003237	2/8/2013	Emails between FSIS officials re: OGC query into possible contacts between FSIS District Offices and Valley Meat concerning the imminence of action on the latter's application for federal inspection	FSIS	Attorney-Client Privilege-this document is redacted in its entirety because it constitutes DOJ's legal advice to USDA.
AR0003241	3/6/2013	Emails between FSIS officials re: Valley Beef, Est. 7299 HH Information	FSIS	Portions of this document are redacted to protect personal identifying information.
AR0003243	9/17/2007	Directive 6100.2Post-Mortem Livestock Inspection	FSIS	
AR0003274		Letter to Keaton Walker re; and w/ Inspection documents	U.S. Dept of Agriculture	
AR0003281	7/1/2013	Approval of Decision Document Specific to Consideration for a Grant of Inspection of Equine Slaughter by Reliable Transportation, LLC w/ attachments	Daniel Englejohn	Portions of this document are redacted to protect personal identifying information. Other portions are redacted to protect confidential business information.
AR0003290	25-Jun-13	Reliable Transportation Letter to Dr. Dawn Sprouls w/ Appendix A-E and Table of Contents w/exihibits A-U	Keaton Walker - President	
AR0003292	6/10/2013	Letter from USDA to Keaton Walker, w Reliable Transportaion appendices A-E.	Dawn Sprouls, D.V.M.	
AR0003322	4/24/2013	Table of Contents (Sections A-U)	Reliable Transportation	Portions of this document are redacted to protect personal identifying information. Other portions are redacted to protect confidential business information
AR0003493		HACCP Slaughter Documents	U.S. Dept of Agriculture	Portions of this document are redacted to protect personal identifying information. Other portions are redacted to protect confidential business information
AR0003507		E. Coli Test Procedure Documents	U.S. Dept of Argiculture	Portions of this document are redacted to protect confidential business information
AR0003523		Titration Testing Procedure Documents	Responsible Transportation, LLC, Est. 45099	Portions of this document are redacted to protect confidential business information
AR0003536		HACCP Processing - HACCP Plan Summary Documents	Responsible Transportation, LLC, Est. 45099	Portions of this document are redacted to protect confidential business information
AR0003547		Tempature Monitoring Documents	Responsible Transportation, LLC, Est. 45099	Portions of this document are redacted to protect confidential business information
AR0003553		HACCP Supporting Documentation Documents	Responsible Transportation, LLC, Est. 45099	Portions of this document are redacted to protect confidential business information
AR0003610		Sanitation Standard Operating Procedures Documents	Responsible Transportation, LLC, Est. 45099	Portions of this document are redacted to protect personal identifying information. Other portions are redacted to protect confidential business information
AR0003614		Good Manufacturing Practices Documents	Responsible Transportation, LLC, Est. 45099	Portions of this document are redacted to protect confidential business information
AR0003622		Food Defense Plan Documents	Responsible Transportation, LLC, Est. 45099	Portions of this document are redacted to protect confidential business information
AR0003630		Humane Handling Guidelines Documents	Responsible Transportation, LLC, Est. 45099	Portions of this document are redacted to protect confidential business information

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AR0003635		Documentation on Humane Handling Guidelines	Responsible Transportation, LLC, Est. 45099	Portions of this document are redacted to protect confidential business information
AR0003642		Documentation on Hygiene Program	Responsible Transportation, LLC, Est. 45099	Portions of this document are redacted to protect confidential business information
AR0003650		Documentation on Product Traceability	Responsible Transportation, LLC, Est. 45099	Portions of this document are redacted to protect confidential business information
AR0003661		Documentation on Product Recall Plan	Responsible Transportation, LLC, Est. 45099	Portions of this document are redacted to confidential business information
AR0003665		Suppliers Letter of Guarantee	Responsible Transportation, LLC, Est. 45099	Portions of this document are redacted to protect personal identifying information. Other portions are redacted to protect confidential business information
AR0003669		Documentation on Lockout Tagout Program	Responsible Transportation, LLC, Est. 45099	Portions of this document are redacted to protect confidential business information
AR0003684		Documentation on Sanitation Operating Procedures	Responsible Transportation, LLC, Est. 45099	Portions of this document are redacted to protect confidential business information
AR0003738		Documentation on Pest Control	Responsible Transportation, LLC, Est. 45099	Portions of this document are redacted to protect confidential business information
AR0004425	3/18/2013	Email stream between FSIS employees re: equine slaughter w/ attachment floor plan est. 45099 equine	FSIS	Portions of this document are redacted to protect confidential business information
4 P.000 4400	3/18/2013	Email stream between FSIS employees re: horse plant	FSIS	Portions of this document are redacted to protect personal identifying information. Other portions are redacted to protect confidential business information
AR0004428 AR0004430	3/27/2013	Memorandum from OPEER, EED, FSIS to Ellen Wade re: Compliance Background Inquiry Request for Responsible Transportation	FSIS	
<u> 110004430</u>	3/28/2013	Memorandum re: review at Responsible Transportation, LLC, including review of HACCP plans (slaughter & processing) and SSOPs	FSIS	Portions of this document are redacted to protect personal identifying information. Other portions are redacted to protect confidential business information
AR0004431 AR0004433	4/5/2013	Email stream between FSIS employees re: New Applicant and Pending Applicant-7 Rivers Sausage and Responsible Transportation LLC	FSIS	
AR0004434	4/9/2013	Letter from FSIS to Keaton Walker	Dawn Sprouls, D.V.M., FSIS	Portions of this document are redacted to protect personal identifying information.
AR0004436		Email from Keaton to FSIS re: meeting Tuesday 23rd @ 10:45, Sigourney	Keaton Walker	Portions of this document are redacted to protect personal identifying information.
AR0004437		Email stream between FSIS employees re: horse slaughter-Sigourney, IA	FSIS	Portions of this document are redacted to protect personal identifying information.
AR0004439	5/9/2013	Email stream between FSIS employees re: equine slaughter	FSIS	Portions of this document are redacted to protect personal identifying information.
<u> AKUUU4437</u>	5/12/2013	Email between FSIS employees re: Responsible Transportation w/attachments	FSIS	Portions of this document are redacted to protect personal identifying information. Other portions are redacted to protect confidential business information
AR0004441				redacted to protect confidential business information

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	5/14/2013 Email stream between FSIS employees re: Responsible Transportation	FSIS	Portions of this document are redacted to protect personal identifying information.
<u>AR0004445</u>			
	5/15/2013 Email stream between FSIS employees re: Responsible Transportation	FSIS	Deliberative process privilege–portions of this document reflect pre-decisional discussion involving internal agency deliberations on the government's decision regarding the appropriate policies. Other portions of this document are redacted to protect
AR0004448			personal identifying information.
AR0004451	5/17/2013 Email stream between FSIS employees re: Responsible Transportation	FSIS	Portions of this document are redacted to protect personal identifying information. Other portions are redacted to protect confidential business information.
AR0004454	5/19/2013 Email between FSIS employees re: Responsible Transportation update	FSIS	Portions of this document are redacted to protect personal identifying information.
	5/21/2013 Email between FSIS employees re: Responsible Transportation	FSIS	Portions of this document are redacted to protect personal identifying information.
AR0004456	5/22/2013 Email stream between FSIS employees re: Responsible Transportation update the May 21, 2013	rough FSIS	Portions of this document are redacted to protect personal identifying information.
AR0004457	5/23/2013 Email between FSIS employees re: Responsible Transportation	FSIS	Portions of this document are redacted to protect personal identifying information.
AR0004460	5/24/2013 Email stream between FSIS employees re: Responsible Transportation	FSIS	Portions of this document are redacted to protect personal identifying information.
AR0004461	5/27/2013 Email stream between FSIS employees re: Responsible Transportation final wal through	K- FSIS	Portions of this document are redacted to protect personal identifying information.
AR0004464	5/28/2013 Email between FSIS employees re: Responsible Transportation	FSIS	Portions of this document are redacted to protect personal identifying information.
AR0004467	5/29/2013 Email stream between FSIS employees re: Responsible Transportation	FSIS	Portions of this document are redacted to protect personal identifying information.
AR0004468 AR0004470	5/31/2013 Email between FSIS employees re: Responsible Transportation	FSIS	Portions of this document are redacted to protect personal identifying information.
AR0004472	5/31/2013 Email stream between FSIS employees re: Responsible Transportation state per	nit FSIS	Portions of this document are redacted to protect personal identifying information.
AR0004474	6/4/2013 Email between FSIS employees re: Responsible Transportation	FSIS	Portions of this document are redacted to protect personal identifying information.
	6/6/2013 Email between FSIS employees re: Responsible Transportation update	FSIS	Portions of this document are redacted to protect personal identifying information.
AR0004476  AR0004477	6/10/2013 Email stream between FSIS employees re: Responsible Transportation	FSIS	Portions of this document are redacted to protect personal identifying information. Other portions are redacted to protect confidential business information
AR0004477	6/12/2013 Email steam between FSIS employees re: Responsible Transportation	FSIS	Portions of this document are redacted to protect personal identifying information. Other portions are redacted to protect confidential business information
	6/12/2013 Email stream between FSIS employees re: zoo food	FSIS	Portions of this document are redacted to protect personal identifying information. Other portions are
AR0004483			redacted to protect confidential business information

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	6/17/2013	Email between FSIS employees re: Responsible Transportation	FSIS	Portions of this document are redacted to protect personal identifying information.
AR0004485				
AR0004487	6/18/2013	Email between FSIS employees re: Sigourney, Iowa	FSIS	Portions of this document are redacted to protect personal identifying information. Other portions are redacted to protect confidential business information
AR0003881	5/4/2012	Response to 2/12/12 letter from Belinda Caron	Dr. Daniel Engeljohn, FSIS	Portions of this document are redacted to protect
111100000001	3/4/2012	Response to 2/12/12 letter norm Bellinda Caron	Di. Dunoi Engerjonn, 1919	personal identifying information.
AR0003883	8/8/2012	Response to 4/24/12 letter	Dr. Daniel Engeljohn, FSIS	Portions of this document are redacted to protect personal identifying information.
AR0003886		Response to 2/12/12 letter from Avery Conway	William K. Shaw, Jr., FSIS	Portions of this document are redacted to protect personal identifying information.
AR0003888	3/14/2012	Responses to 1/6/12 letters from Dennis Davey	Dr. Daniel Engeljohn, FSIS	Portions of this document are redacted to protect personal identifying information.
AR0003894	7/20/2012	Response to Ricardo De Los Santos letter dated 6/5/12	Dr. Daniel Engeljohn, FSIS	
AR0003896	3/23/2012	Response to 3/11/12 email	Dr. Daniel Engeljohn, FSIS	Portions of this document are redacted to protect personal identifying information.
AR0003898	5/9/2012	Response to 4/25/12 email	Dr. Daniel Engeljohn, FSIS	Portions of this document are redacted to protect personal identifying information.
AR0003900	5/4/2012	Response to 4/25/12 email from Marilyn Evenson	Dr. Daniel Engeljohn, FSIS	Portions of this document are redacted to protect personal identifying information.
AR0003902	4/25/2012	Response to 4/16/12 letter	Dr. Daniel Engeljohn, FSIS	Portions of this document are redacted to protect personal identifying information.
AR0003904	4/12/2012	Response to 4/11/12 email from Amanda Gray	Dr. Daniel Engeljohn, FSIS	Portions of this document are redacted to protect personal identifying information.
AR0003906	5/30/2012	Response to 5/4/12 email from Larry Hammer	Rachel Edelstein, FSIS	Portions of this document are redacted to protect personal identifying information.
AR0003908	7/25/2012	Response to email from Kathryn Heinisch	Dr. Daniel Engeljohn, FSIS	Portions of this document are redacted to protect personal identifying information.
AR0003910	7/6/2012	Response to 6/14/12 email from Danny Hulse	Rachel Edelstein, FSIS	Portions of this document are redacted to protect personal identifying information.
AR0003912	5/15/2012	Response to 5/2/12 letter from Kelsey Hutcherson	Dr. Daniel Engeljohn, FSIS	Portions of this document are redacted to protect personal identifying information.
AR0003914	7/5/2012	Response to 6/30/12 email fromVicky Johnson	Dr. Daniel Engeljohn, FSIS	Portions of this document are redacted to protect personal identifying information.
AR0003915	5/8/2012	Response to 4/20/12 email from Jennifer Facer Brown	Dr. Daniel Engeljohn, FSIS	Portions of this document are redacted to protect personal identifying information.
AR0003918	7/2/2012	Response to 6/9/12 letter from Barbara Leonard	Dr. Daniel Engeljohn, FSIS	Portions of this document are redacted to protect personal identifying information.

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AR0003920	2/13/2012	Response to 2/1/12 letter from Jonathan Lovvorn	Dr. Daniel Engeljohn, FSIS	Portions of this document are redacted to protect personal identifying information.
AR0003921	7/27/2012	Response to 7/24/12 email from Nichole Lowe	Rachel Edelstein, FSIS	Portions of this document are redacted to protect personal identifying information.
AR0003923	5/22/2012	Response to 4/23/12 letter from Gov. Susana Martinez	Secretary Vilsack	
AR0003925	5/4/2012	Response to 4/19/12 letter from Madeline McGrath	Dr. Daniel Engeljohn, FSIS	Portions of this document are redacted to protect personal identifying information.
AR0003927	3/2/2012	Response to 2/14/12 letter from Dolores McNinch	Dr. Daniel Engeljohn, FSIS	Portions of this document are redacted to protect personal identifying information.
AR0003928	6/5/2013	Response to 3/21/13 letter from Congressman Jim Moran	Secretary Vilsack	persona demaying mornadom
AR0003930	5/15/2012	Response to 5/8/12 email from Diana Johanson	Dr. Daniel Engeljohn, FSIS	Portions of this document are redacted to protect personal identifying information.
AR0003932	4/20/2012	Response to 4/15/12 email from Laura Casswell	Dr. Daniel Engeljohn, FSIS	Portions of this document are redacted to protect personal identifying information.
AR0003935	6/6/2012	Response to 4/23/12 email from Jill Ray	Rachel Edelstein, FSIS	Portions of this document are redacted to protect personal identifying information.
AR0003936	5/7/2012	Response to 4/20/12 email from Rhonda Lanier	Dr. Daniel Engeljohn, FSIS	Portions of this document are redacted to protect personal identifying information.
AR0003938	2/13/2012	Response to 4/4/12 email from Robert Rutkowski	Dr. Daniel Engeljohn, FSIS	Portions of this document are redacted to protect personal identifying information.
AR0003939	5/4/2012	Response to 4/15/12 email from Victoria Seale	Dr. Daniel Engeljohn, FSIS	Portions of this document are redacted to protect personal identifying information.
AR0003941	5/7/2012	Response to 4/19/12 letter from Bruce Wagman	Dr. Daniel Engeljohn, FSIS	
AR0003942	5/11/2012	Responses to 3/19/12 letters from Sue Wallis and her associates	Secretary Vilsack	
AR0003946	12/4/2012	Response to email from George Waters	Al Almanza	
AR0003947		Response to 2/12/12 letter from Natalie Wray	Rachel Edelstein, FSIS	Portions of this document are redacted to protect personal identifying information.
AR0003949	12/14/2011	Response to 11/15/11 letter from Haylin Santos	Carol L. Blake, Office of Public Affairs and Consumer Education	Portions of this document are redacted to protect personal identifying information.
AR0003951	12/14/2011	Response to 11/15/11 letter from Lara Mayerly	Carol L. Blake, Office of Public Affairs and Consumer Education	Portions of this document are redacted to protect personal identifying information.
AR0003953	12/11/2011	Response to 11/15/11 letter from Juan Lopez	Carol L. Blake, Office of Public Affairs and Consumer Education	Portions of this document are redacted to protect personal identifying information.
AR0003955	12/14/2011	Response to 11/15/11 letter from Andy Mejia	Carol L. Blake, Office of Public Affairs and Consumer Education	Portions of this document are redacted to protect personal identifying information.
<u>AR0003957</u>	12/14/2011	Response to 11/15/11 letter from Asher Hassan	Carol L. Blake, Office of Public Affairs and Consumer Education	Portions of this document are redacted to protect personal identifying information.

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AR0003959	12/14/2011	Response to 11/15/11 letter from Jocelyn Alverado Pineda	Carol L. Blake, Office of Public Affairs and Consumer Education	Portions of this document are redacted to protect personal identifying information.
AR0003961	12/14/2011	Response to 11/15/11 letter from Brandon Guillen	Carol L. Blake, Office of Public Affairs and Consumer Education	Portions of this document are redacted to protect personal identifying information.
AR0003963	12/14/2011	Response to 11/15/11 letter from Carlos Bonilla	Carol L. Blake, Office of Public Affairs and Consumer Education	Portions of this document are redacted to protect personal identifying information.
AR0003965	12/14/2011	Response to 11/15/11 letter from Jonathan Ramos	Carol L. Blake, Office of Public Affairs and Consumer Education	Portions of this document are redacted to protect personal identifying information.
AR0003967	12/14/2011	Response to 11/15/11 letter from Yeslin Aguilar	Carol L. Blake, Office of Public Affairs and Consumer Education	Portions of this document are redacted to protect personal identifying information.
AR0003969	12/14/2011	Response to 11/15/11 letter from Bryan Mendoza	Carol L. Blake, Office of Public Affairs and Consumer Education	Portions of this document are redacted to protect personal identifying information.
AR0003971	12/14/2011	Response to 11/15/11 letter from Ivan Santamaria	Carol L. Blake, Office of Public Affairs and Consumer Education	Portions of this document are redacted to protect personal identifying information.
AR0003973	12/14/2011	Response to 11/15/11 letter from Jennifer Lindor	Carol L. Blake, Office of Public Affairs and Consumer Education	Portions of this document are redacted to protect personal identifying information.
AR0003975	12/14/2011	Response to 11/15/11 letter from Kyle Trinidad	Carol L. Blake, Office of Public Affairs and Consumer Education	Portions of this document are redacted to protect personal identifying information.
AR0003977	12/14/2011	Response to 11/15/11 letter from Linaya Hinson	Carol L. Blake, Office of Public Affairs and Consumer Education	Portions of this document are redacted to protect personal identifying information.
AR0003979	12/14/2011	Response to 11/15/11 letter from Terrence Sawyer	Carol L. Blake, Office of Public Affairs and Consumer Education	Portions of this document are redacted to protect personal identifying information.
AR0003981	12/14/2011	Response to 11/15/11 letter from Victoria Zelaya	Carol L. Blake, Office of Public Affairs and Consumer Education	Portions of this document are redacted to protect personal identifying information.
AR0003983	12/14/2011	Response to 11/15/11 letter from Janet Apolinar	Carol L. Blake, Office of Public Affairs and Consumer Education	Portions of this document are redacted to protect personal identifying information.
AR0003985	12/14/2011	Response to 11/15/11 letter from Stacey Gutierrez	Carol L. Blake, Office of Public Affairs and Consumer Education	Portions of this document are redacted to protect personal identifying information.
AR0003987	12/14/2011	Response to 11/15/11 letter from Etienne Marie Luckie	Carol L. Blake, Office of Public Affairs and Consumer Education	Portions of this document are redacted to protect personal identifying information.
AR0003989	12/14/2011	Response to 11/15/11 letter from Ana Sanchez	Carol L. Blake, Office of Public Affairs and Consumer Education	Portions of this document are redacted to protect personal identifying information.
AR0003991	12/14/2011	Response to 11/15/11 letter from Ibett Escobar	Carol L. Blake, Office of Public Affairs and Consumer Education	Portions of this document are redacted to protect personal identifying information.
AR0003993		Response to 11/15/11 letter from Kimberly Cruz	Carol L. Blake, Office of Public Affairs and Consumer Education	Portions of this document are redacted to protect personal identifying information.
AR0003995	6/14/2013	Response to 3/27/13 letter from Congresswoman Janice Schakowsky	Secretary Vilsack	
AR0003997	6/14/2013	Response to 3/27/13 letter from Sen. Mary Landrieu	Secretary Vilsack	
AR0003999	6/14/2013	Response to 3/27/13 letter from Congressman Patrick Meehan	Secretary Vilsack	

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AR0004001	2/19/2013	Letter from Bruce Wagman to Phil Derfler, Dan Engeljohn, and David Goldman re:	Bruce Wagman	
		drugs used on American slaughter horses/ w/ attached charts and declarations	_	
<u>AR0004049</u>		USDA Should Declare U.S. Horse Meat Condemned and Unqualified for Human	ASPCA and HSUS	
		Consumption		
<u>AR0004050</u>	12/6/2012	Horsemeat Isn't Just a Cruel Trade; It Could Be Bad for Your Health	Humane Society International	
<u>AR0004052</u>	12/8/2012	Racetrack Drugs Put Europe Off U.S. Horse Meat, NY Times	Joe Drape	
AR0004054	8/22/2012	Letter on behalf of Front Range Equine Rescue to Secretary Vilsack w/ exhibits 1-10	Bruce Wagman	Portions of this document are redacted to protect personal identifying information.
<u>AR0004134</u>	5/16/2012	Letter on behalf of Front Range Equine Rescue to Ms. Auralie Ashley Marx, New Mexico Environmental Department, w/ exhibits 1-20	Bruce Wagman	Portions of this document are redacted to protect personal identifying information. Other portions are redacted to protect confidential business information.
AR0004222	4/19/2012	Letter on behalf of Front Range Equine Rescue and HSUS to Secretary Vilsack re: legal issues concerning the resumption of horse slaughter in the U.S., w/ attached declarations	Bruce Wagman	
AR0004270	5/31/2013	Letter to Secretary Vilsack responding to New Mexico Farm and Livestock Bureau's May 10, 2013 letter, w/attachments	Bruce Wagman	
AR0004311	2/1/2012	Faxed letter to Secretary Vilsack re: domestic and international issues concerning the resumption of horse slaughter in the U.S.	Jonathan R. Lovvorn	
AR0004318		Letter to Alfred V. Almanza re: Valley Meat Co. Application for Inspection w/ Exhibits A and B	Bruce Wagman	
AR0004488	2/1/2012	Unwanted Horses & Horse Slaughter	American Veterinary Medical Association	