

**From:** Esteban, Emilio - FSIS  
**Sent:** Tuesday, August 07, 2012 9:46 AM  
**To:** Hammar, Melissa - FSIS; Kishore, Rita - FSIS; Stanley, Mary - FSIS  
**Cc:** Bennett, Patty - FSIS  
**Subject:** RE: horse slaughter issues memo

[REDACTED]

. This is just our proposal. I hope we can agree on this point this week.

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**From:** Hammar, Melissa - FSIS  
**Sent:** Tuesday, August 07, 2012 9:34 AM  
**To:** Kishore, Rita - FSIS; Stanley, Mary - FSIS  
**Cc:** Esteban, Emilio - FSIS; Bennett, Patty - FSIS  
**Subject:** RE: horse slaughter issues memo

(b) (5)

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**From:** Kishore, Rita - FSIS  
**Sent:** Tuesday, August 07, 2012 9:28 AM  
**To:** Hammar, Melissa - FSIS; Stanley, Mary - FSIS  
**Subject:** RE: horse slaughter issues memo

Melissa,

[REDACTED]

Rita

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